# Schedule 2 FORM ECSRC-OR

(Select One) [ ] QUARTERLY FINANCIAL REPORT for the pursuant to Section 98(2) of the Securities Act, 20	•
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[] TRANSITION REPORT for the transition period from to Pursuant to Section 98(2) of the Securities Act, 20 (Applicable where there is a change in reporting iss	
Issuer Registration Number:	LUCELEC09091964SL
St. Lucia Electricity Services Limited	
(Exact name of reporting issue	uer as specified in its charter)
(Territory or jurisdict John Compton Highway, Sans Souci, Castries, Saint	tion of incorporation)
	al executive Offices)
Reporting issuer's: Telephone number (including area code): Fax number: Email address:	758-457-4400 connected@lucelec.com
<u>,</u> ,	
(Former name, former address and former (Provide information stipulated Indicate the number of outstanding shares of each of the date of completion of this report2	
CLASS	NUMBER
Ordinary Shares	22400000

Non-voting Ordinary Shares

520000

#### **SIGNATURES**

A Director, the Chief Executive Officer and Chief Financial Officer of the company shall sign this Annual Report on behalf of the company. By so doing each certifies that he has made diligent efforts to verify the material accuracy and completeness of the information herein contained.

The Chief Financial Officer by signing this form is hereby certifying that the financial statements submitted fairly state the company's financial position and results of operations, or receipts and disbursements, as of the dates and period(s) indicated. The Chief Financial Officer further certifies that all financial statements submitted herewith are prepared in accordance with International Accounting Standards consistently applied (except as stated in the notes thereto) and (with respect to year-end figures) including all adjustments necessary for fair presentation under the circumstances.

Name of Chief Executive Officer:	Name of Director: Charles Seriuex
Gilroy Pultie	Charles Seriuex
A	(delason)
Signature:	Signature:
Octob on 20, 2024	Oatahan 20, 2024
October 30, 2024	October 30, 2024
Date	Date
Name of Chief Financial Officer:	
Ziva Phillips	
Signature	
October 30, 2024	

Date

#### 1. Financial Statements.

Provide Financial Statements for the period being reported in accordance with International Accounting Standards. The format of the financial statements should be similar to those provided with the registration statement. Include the following:

- 1. Condensed Balance Sheet as of the end of the most recent financial year and just concluded reporting period.
- 2. Condensed Statement of Income for the just concluded reporting period and the corresponding period in the previous financial year along with interim three, six and nine months of the current financial year and corresponding period in the previous financial year.
- 3. Condensed Statement of Cash Flows for the just concluded reporting period and the corresponding period in the previous financial year along with the interim three, six and nine months of the current financial year and the corresponding period in the previous financial year.
- 4. By way of *Notes to Condensed Financial Statements*, provide explanation of items in the financial statements and indicate any deviations from generally accepted accounting practices.

### 2. Management's Discussion and Analysis of Financial Condition and Results of Operation.

Discuss the reporting issuer's financial condition covering aspects such as liquidity, capital resources, changes in financial condition and results of operations during the reporting period. Discussions of liquidity and capital resources may be combined whenever the two topics are interrelated. Discussion of material changes should be from the end of the preceding financial year to the date of the most recent interim report.

The Management's Discussion and Analysis should disclose sufficient information to enable investors to judge:

- 1. The quality of earnings;
- 2. The likelihood that past performance is indicative of future performance; and
- 3. The issuer's general financial condition and outlook.

It should disclose information over and above that which is provided in the management accounts and should not be merely a description of the movements in the financial statements in narrative form or an otherwise uninformative series of technical responses. It should provide management's perspective of the company that enables investors to view the business from the vantage point of management.

The discussion should focus on aspects such as liquidity; capital resources; changes in financial condition; results of operations; material trends and uncertainties and measures taken or to be taken to address unfavourable trends; key performance indicators; and non-financial indicators.

#### General Discussion and Analysis of Financial Condition

The main source of revenue for the Company continued to be from the sale of electricity to customers in Saint Lucia.

When compared to the same period in the prior year, the Company recorded an increase in net profit due to an increase in revenue, the unrealized gain on investments and reduction in operating expenses, despite the increase in administrative expenses and taxation.

# **Liquidity and Capital Resources**

Provide a narrative explanation of the following (but not limited to):

- i. The reporting issuer's financial condition covering aspects such as liquidity, capital resources, changes in financial condition and results of operations.
- ii. Any known trends, demands, commitments, events or uncertainties that will result in, or that are reasonably likely to result in, the issuer's liquidity increasing or decreasing in any material way. If a deficiency is identified, indicate the course of action that the reporting issuer has taken or proposes to take to remedy the deficiency.
- iii. The issuer's internal and external sources of liquidity and any material unused sources of liquid assets
- iv. Provisions contained in financial guarantees or commitments, debt or lease agreements or other arrangements that could trigger a requirement for an early payment, additional collateral support, changes in terms, acceleration of maturity, or the creation of an additional financial obligation such as adverse changes in the issuer's financial ratios, earnings, cash flows or stock price or changes in the value of underlying, linked or indexed assets.
- v. Circumstances that could impair the issuer's ability to continue to engage in transactions that have been integral to historical operations or are financially or operationally essential or that could render that activity commercially impracticable such as the inability to maintain a specified level of earnings, earnings per share, financial ratios or collateral.
- vi. Factors specific to the issuer and its markets that the issuer expects will affect its ability to raise short-term and long-term financing, guarantees of debt or other commitment to third parties, and written options on non-financial assets.
- vii. The relevant maturity grouping of assets and liabilities based on the remaining period at the balance sheet date to the contractual maturity date. Commentary should provide information about effective periods and the way the risks associated with different maturity and interest profiles are managed and controlled.
- viii. The issuer's material commitments for capital expenditures as of the end of the latest fiscal period, and indicate the general purposes of such commitments and the anticipated source of funds needed to fulfil such commitments.
- ix. Any known material trends, favorable or unfavorable, in the issuer's capital resources, including

any expected material changes in the mix and relative cost of capital resources, considering changes between debt, equity and any off-balance sheet financing arrangements.

# Discussion of Liquidity and Capital Resources

The Company continued to operate under debt covenants stipulated in Security Sharing Agreements (SSA) with its lenders which, among other provisions set the maximum level of debt that the Company is allowed to undertake.

There are no provisions contained in financial guarantees or commitments, debt or lease agreements or other arrangements that could trigger a requirement for an early payment, additional collateral support, changes in terms, acceleration of maturity, or the creation of an additional financial obligation.

The Company's working capital ratio at September 30, 2024 of 2.9 was higher than that achieved at December 31, 2023 of 2.2.

The days sales outstanding (DSO) at the end of the current quarter of 45 was higher than December 2023 of 40. Collection strategies such as targeted engagements, timely notifications, site visits, effective payment plans, disconnections, recovery and legal counsel referrals, will be aggressively pursued for the remainder of the year in order to decrease the DSO.

The Company has not identified factors specific to it and its markets that it expects will affect its ability to raise short-term and long-term financing, fulfil its debt servicing or other commitments to third parties, and written options on non-financial assets.

### 2) Capital Resources

Actual capital expenditure for the nine months ended September 30, 2024 totaled EC\$23.5M, which was primarily upgrades to the Transmission and Distribution (T&D) network, station improvements and engine overhauls.

#### Off Balance Sheet Arrangements

Provide a narrative explanation of the following (but not limited to):

- i) Disclosures concerning transactions, arrangements and other relationships with unconsolidated entities or other persons that are reasonably likely to materially affect liquidity or the availability of, or requirements for capital resources.
- ii) The extent of the issuer's reliance on off-balance sheet arrangements should be described fully and clearly where those entities provide financing, liquidity, market or credit risk support, or expose the issuer to liability that is not reflected on the face of the financial statements.
- iii) Off-balance sheet arrangements such as their business purposes and activities, their economic substance, the key terms and conditions of any commitments, the initial on-going relationship with the issuer and its affiliates and the potential risk exposures resulting from its contractual or other commitments involving the offbalance sheet arrangements.
- iv) The effects on the issuer's business and financial condition of the entity's termination if it has a finite life or it is reasonably likely that the issuer's arrangements with the entity may be discontinued in the foreseeable future.

N/A		

#### Results of Operations

In discussing results of operations, issuers should highlight the company's products and services, facilities and future direction. There should be a discussion of operating considerations and unusual events, which have influenced results for the reporting period. Additionally, any trends or uncertainties that might materially affect operating results in the future should be discussed.

Provide a narrative explanation of the following (but not limited to):

- i) Any unusual or infrequent events or transactions or any significant economic changes that materially affected the amount of reported income from continuing operations and, in each case, the extent to which income was so affected.
- ii) Significant components of revenues or expenses that should, in the companys judgment, be described in order to understand the issuer's results of operations.
- iii) Known trends or uncertainties that have had or that the issuer reasonably expects will have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations.
- iv) Known events that will cause a material change in the relationship between costs and revenues (such as price increases, costs of labour or materials), and changes in relationships should be disclosed.
- v) The extent to which material increases in net sales or revenues are attributable to increases in prices or to increases in the volume or amount of goods or services being sold or to the introduction of new products or services.
- vi) Matters that will have an impact on future operations and have not had an impact in the past.
- vii) Matters that have had an impact on reported operations and are not expected to have an impact upon future operations
- viii) Off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships that have or are reasonably likely to have a current or future effect on the registrant's financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.
- ix) Performance goals, systems and, controls.

#### Overview of Results of Operations

The following analysis is based on the consolidated results of St. Lucia Electricity Services Limited and its subsidiaries: LUCELEC Cap-Ins. Inc. and Energyze Holdings Inc.

Unit sales for the period ended September 30, 2024 (307.2M kWhs) were higher by 7.5% (21.4M kWhs) compared to the same period in 2023 (285.8M kWhs). This was due to increases in sales in the Domestic (9.8%), Commercial (8.6%), Hotels (5.7%) and Industrial (7.4%) sectors, despite the reduction in sales in the Street Lights (23.3%) sector.

Total revenue for the period ended September 30, 2024 (EC\$292.1M) was higher than the corresponding period in 2023 (EC\$287.8M) by 1.5% (EC\$4.3M), due to the increase in the unit sales (\$20.8M or 7.5%), despite decreases in the average price of electricity (EC\$8.7M), unbilled sales provision (EC\$7.3M) and sundry revenue (EC\$0.5M).

Fuel costs for the current period (EC\$160.7M) were 3.1% (EC\$5.1M) lower than the costs incurred for the same period in the prior year (EC\$165.8M) due to the reduction in fuel prices (EC\$19.2M), despite the increase in fuel usage (EC\$14.1M).

Transmission and Distribution (T&D) costs for the current period (EC\$31.2M) were higher than the same period last year (EC\$30.3M) by 3.0% (EC\$0.9M). This variance was due to the increases in payroll costs (EC\$1.1M), T&D maintenance (EC\$0.8M) and depreciation (EC\$0.1M) despite the reductions in disaster restoration costs (EC\$0.5M), building maintenance (EC\$0.1M) and insurance costs (EC\$0.5M).

Generation costs for the nine months ended September 30, 2024 (EC\$21.0M) were lower than the same period in the previous year (EC\$21.5M) by 2.3% (EC\$0.5M). This was driven by the decreases in engine maintenance costs (EC\$1.2M) and solar farm maintenance (EC\$0.1M), despite the increases in depreciation (EC\$0.4M), insurance (EC\$0.1M) and payroll costs (EC\$0.3M).

Administrative expenses for the current period (EC\$29.4M) were higher than the prior year's expenses (EC\$24.9M) by 18.1% (EC\$4.5M). This was primarily due to increases in payroll costs (EC\$0.6M), repairs and maintenance (EC\$0.3M), training and conferences (EC\$0.4M), amortization and depreciation (EC\$0.2M), insurance (EC\$0.8M), public relations and sponsorships (EC\$0.4M), bad debt provision (EC\$1.1M) and various other costs (EC\$1.0M), despite the reduction in other employee costs (EC\$0.3M).

The investments held by the subsidiary, LUCELEC Cap-Ins. Inc., in regional mutual funds and international equities are classified as Fair Value through Profit and Loss (FVTPL) financial assets. An unrealized fair value gain was recorded on these investments for the period ended September 30, 2024 (EC\$2.0M) compared to an unrealized loss recorded in the prior year (EC\$0.3M).

Profit before taxation for the nine months ended September 30, 2024 (EC\$50.3M) was 15.9% (EC\$6.9M) higher than the prior year (EC\$43.4M) as a result of the increase in gross profit, despite the increase in administrative expenses.

Net profit for the period ended September 30, 2024 (EC\$36.7M) was 17.6% (EC\$5.5M) higher than the prior year (EC\$31.2M) due to the increase in gross profit and the unrealized fair value gain on investments, despite the increases in administrative expenses and income tax expense.

Earnings per share for the third quarter of 2024 (EC\$1.60) was 17.6% higher than the prior year's results (EC\$1.36).

#### 3. Disclosure about Risk Factors.

Provide a discussion of the risk factors that may have an impact on the results from operations or on the financial conditions. Avoid generalised statements. Typical risk factors include untested products, cash flow and liquidity problems, dependence on a key supplier or customer, management inexperience, nature of business, absence of a trading market (specific to the securities of the reporting issuer), etc. Indicate if any risk factors have increased or decreased in the time interval between the previous and current filing.

- 1. The Company faces the risk of disruption to its supply chain and delays in the fulfillment of orders for critical parts required for maintenance works and network expansion projects. Although factors at play internationally continue to increase this risk trend, given the mitigating measures being implemented, this risk appears to be under control at this time.
- 2. The Company had identified the risk that the new regulatory framework could include provisions that require significant changes to operations or could threaten its long-term viability. To mitigate this risk, the Company established a Regulatory Reform Team to spearhead the Company's involvement in the regulatory reform process. This risk is now considered to be stable based on the progress made in completing the draft legislation. Consensus has been reached on most of the regulations with the Government Regulatory team. However, the proposed regulations must first be subjected to public comment and subsequent parliamentary approval before becoming law. The public consultation process is now complete. The risk that there will be significant changes to the proposed regulations is low. With the new regulatory framework imminent, the Company has commenced a thorough evaluation of the changes to operations and structure required to comply with the new regulations. Despite our efforts to reduce this risk through proactive engagement in the legislative process, uncertain events such as the price of fuel, the cost of renewable technology and government policy changes can increase this risk in a short period.
- 3. A significant portion of the total electricity price to consumers is the cost of fuel. The Company has identified the volatility of fuel prices on the world market, to be a significant risk. The Company continues to use fuel price hedging to help mitigate the risk of volatility in fuel prices; Further efforts at increasing renewable energy sources of generation as a risk mitigation measure have been delayed by issues related to land acquisition and higher than expected prices of equipment involved. This risk is considered to be high.
- 4. The inability to meet consumer demand for electricity is increasing and is now considered a medium risk because of the much higher actual increase in demand than projected, because of higher temperatures and use of air conditioning equipment, as well as aging plant. Plans are being implemented to reduce this risk making use of containerized generators whilst other longer term plans are executed. The Company employs a robust preventative maintenance programme to mitigate the risk of unplanned asset downtime. Uncertainty regarding the implementation of investment projects in the private and public sector contributes significantly to the assessment of this risk. The situation is compounded by delays in finalising an Integrated Resource and Resilience Plan.
- 5. The annual hurricane season between June and November remains a constant threat to the Company's assets and operation. As far as practicable the Company continues to design its systems to

minimize the impact from hurricanes. The Company continues to maintain a robust disaster recovery plan in the event of extensive damage resulting from a weather system. The risk of loss of T&D assets and resulting impact on the reliability of the power supply is increasing given the intensity of storms affecting the region. This risk is considered to be moderate but increasing.

- 6. Obtaining insurance coverage for the Transmission & Distribution (T&D) plant on the market at a cost-effective rate continues to be a challenge. As such, the Company established a Self- Insurance Fund as a vehicle to mitigate losses in the event of catastrophic events. As at September 30, 2024, the Fund balance was EC\$57.9M. The Company has access to a standby credit facility of EC\$10.0M to meet any emergency asset restoration costs should the need arise. The Net Book Value of the T&D assets was EC\$184.4M at the end of September 2024. Although the Company's contribution to the Self Insurance Fund is deemed to be adequate, the fund would not be sufficient to cover a total loss of its T&D infrastructure. This risk is considered moderate but stable. The Company has secured parametric insurance cover to further reduce its risk exposure to a catastrophic event. The most recent solvency analysis suggests that the combination of the parametric insurance cover and the annual \$3.0M contribution to the Self Insurance Fund reduces the risk of failure of the fund to less than 2%, the industry standard being under 5%.
- 7. The Company faces the risk of high and aging trade receivables due to the adverse impact of inflation. Accounts continue to be monitored closely on an on-going basis to manage this risk. This risk is considered to be moderate. Risk mitigation actions being taken by management have been effective at reducing this risk.
- 8. The Company utilizes Return on Equity as one of the measures of its performance. As shareholders' equity increases and profit levels remain fairly constant, the Company is faced with the risk of continued diminishing Return on Equity. Through its Strategic Business Plan, the Company plans to develop and implement initiatives that optimize cost of operations and create new business opportunities. However, as a means of mitigating this risk, the significant investments required for generation expansion and to maintain the grid over the long term are likely to contribute to this risk increasing.
- 9. System Losses, specifically due to electricity theft, continue to be an area of focus for the Company, given the implications for unrecognized revenues and ultimately reduced shareholder returns. This risk is low and does not show any sign of increasing.
- 10. The fallout from industrial action can affect the Company's reputation and by extension that of the country, with regards to foreign direct investment. Employee engagement and staff relations continue to be a priority in the Company's annual work plan. The Company has made much progress in dealing with outstanding Union matters. However, since most of our employees are unionized, the risk of industrial action continues to be an area of concern.

#### 4. Legal Proceedings.

A legal proceeding need only be reported in the ECSRC – OR filed for the period in which it first became a reportable event and in subsequent interim reports in which there have been material developments. Subsequent Form ECSRC – OR filings in the same financial year in which a legal proceeding or a material development is reported should reference any previous reports in that year. Where proceedings have been terminated during the period covered by the report, provide similar information, including the date of termination and a description of the disposition thereof with respect to the reporting issuer and its subsidiaries.

Employees who were previously enrolled in the Eastern Caribbean Utilities Pension Scheme (ECUPS), a defined benefits scheme, initiated legal action against the company consequent upon the termination of the Scheme by the Trustees in 2018, and the Company's decision to continue to provide a pension to them through the existing defined contribution pension scheme.

### 5. Changes in Securities and Use of Proceeds

(a) Where the rights of the holders of any class of registered securities have been materially modified, give the title of the class of securities involved. State briefly the general effect of such modification upon the rights of holders of such securities.

No rights of the holders of any class of registered securities have been modified.

(b) Where the use of proceeds of a security issue is different from that which is stated in the registration statement, provide the following:
Offer opening date (provide explanation if different from date disclosed in the registration statement)
Offer closing date (provide explanation if different from date disclosed in the registration statement)
Name and address of underwriter(s) N/A
N/A
Amount of expenses incurred in connection with the N/A offer
Net proceeds of the issue and a schedule of its use N/A
Payments to associated persons and the purpose for such payments N/A
(c) Report any working capital restrictions and other limitations upon the payment of dividends.
N/A

#### 6. Defaults upon Senior Securities.

(a) If there has been any material default in the payment of principal, interest, a sinking or purchase fund installment, or any other material default not satisfied within 30 days, with respect to any indebtedness of the reporting issuer or any of its significant subsidiaries exceeding 5 per cent of the total assets of the reporting issuer and its consolidated subsidiaries, identify the indebtedness. Indicate the nature of the default. In the case of default in the payment of principal, interest, or a sinking or purchase fund installment, state the amount of the default and the total arrears on the date of filing this report.

None
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(b) If any material arrears in the payment of dividends have occurred or if there has been any other material delinquency not satisfied within 30 days, give the title of the class and state the amount and nature of the arrears or delinquency.

None			

# 7. Submission of Matters to a Vote of Security Holders

If any matter was submitted to a vote of security holders through the solicitation of proxies or otherwise during the financial year covered by this report, furnish the following information:

(a) The date of the meeting and whether it was an annual or special meeting.

(e) Relevant details of any matter where a decision was taken otherwise than at a meeting of such security holders.
N/A

#### 8. Other Information.

The reporting issuer may, at its option, report under this item any information, not previously reported in a Form ECSRC – MC report (used to report material changes), with respect to which information is not otherwise called for by this form, provided that the material change occurred within seven days of the due date of the Form ECSRC-OR report. If disclosure of such information is made under this item, it need not be repeated in a Form ECSRC – MC report which would otherwise be required to be filed with respect to such information or in a subsequent Form ECSRC – OR report.

None	